

# Non-Deal Roadshow June 2006

**Hosted by Bear, Stearns** 



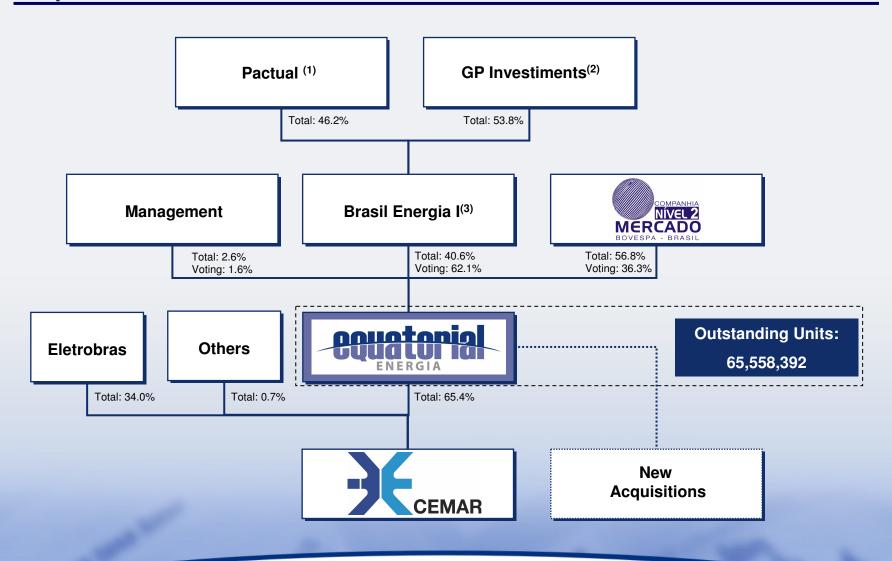
- Company Overview
- Successful Turnaround at CEMAR
- Growth Opportunities
- ► 1Q06 Financial and Operating Results
- **▶** Performance at the BOVESPA
- **▶** Summary



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#### **Corporate Structure**

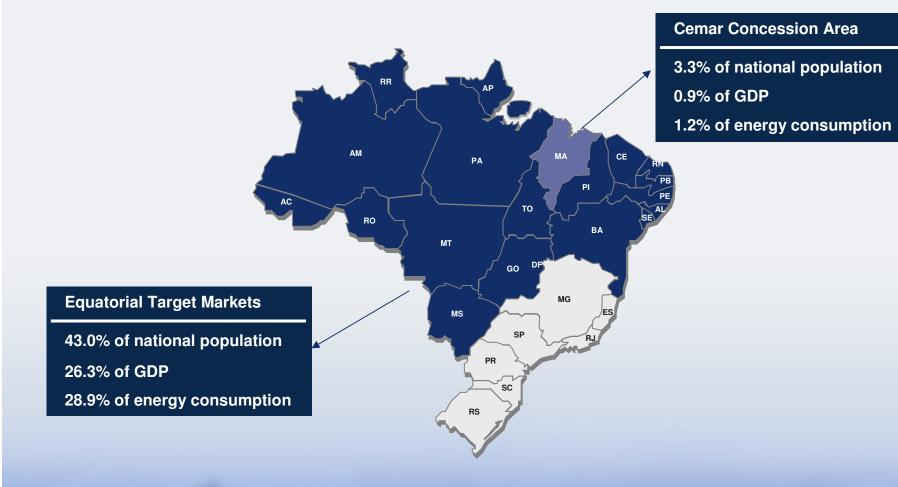




(1) Pactual Latin America Power Fund Ltd., fund managed by Pactual (2) Funds managed by GP Investiments

(3) Includes shares held through Tordezilhas S.A., whole owned subsidiary of Brasil Energia I

## **Equatorial Target Markets and Cemar Concession Area**





## **Cemar Energy Sales**



2,793 GWh 1.3 million consumers



Residential

85.9%

Industrial

15.8%

#### **Strategy**

Consolidation of distributors located in the North / Northeast / Center-West

- ► Acquisition of control, independently or jointly
- Opportunities for gains through: operational and financial restructuring, reduction of losses, synergy gains and above-average market growth

Increased operational efficiency and reduction of losses

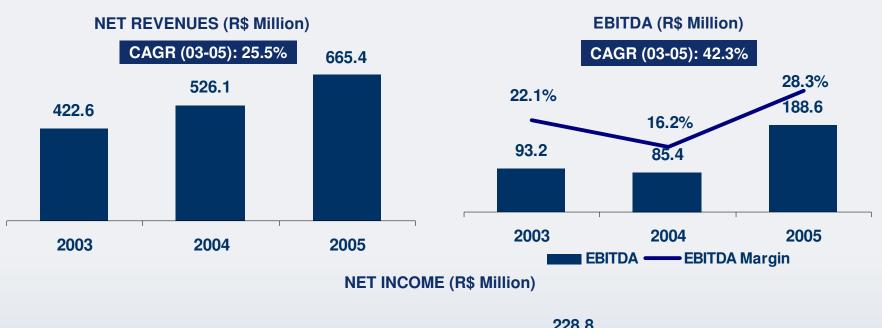
► Continuation of CEMAR's restructuring program, increasing productivity gains, seeking new cost reductions and reducing commercial losses

Selective assessment of investments in generation

- ► Heavy investments in generation will be necessary over the next few years in Brazil
- This scenario could generate attractive investment opportunities that will be analyzed by Equatorial



## **Outstanding Financial Performance**

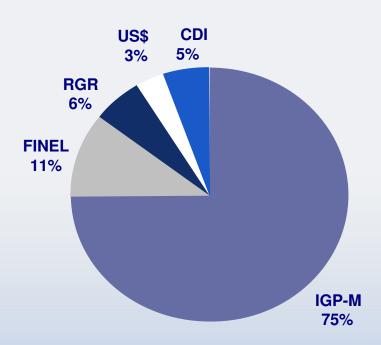






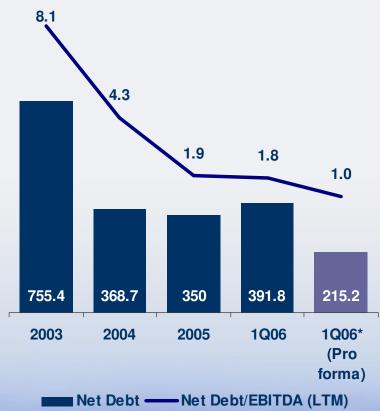
#### **Solid Balance Sheet**





**Duration: 10.1 years** 

#### **NET DEBT (R\$ Million)**

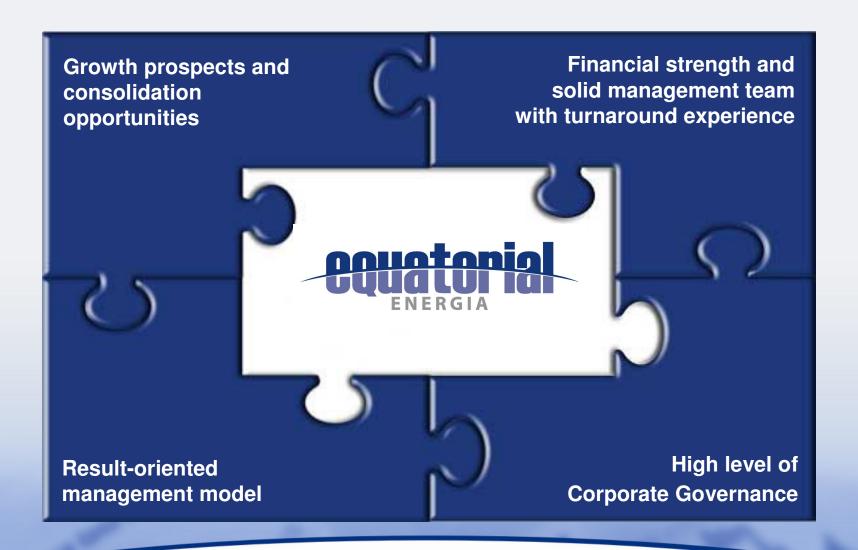




Source: Equatorial reports

\* Including net proceeds of R\$176.6 million, received in April, 2006, from the primary portion of the IPO

#### **Strengths**





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#### **CEMAR Financial Restructuring**

- ► Capitalization of R\$155 million
- ▶ Renegotiation of CEMAR's debt
  - Average debt duration of 10 years
  - Around 90% of debt pegged to the IGP-M (same index used to adjust tariffs), of which
     22% with 18-year maturity and cost of IGP-M + 4%

#### **DEBT AMORTIZATION PROFILE - DEC 2003**



#### **DEBT AMORTIZATION PROFILE – DEC 2005**





#### **CEMAR Operational Restructuring**

Changes
implemented
at CEMAR
following
change in
control

# Organizational restructuring

- **▶** Reduction of management layers
- ► Attraction and retention of new talent
- Variable compensation aligned with shareholders' goals

# Financial discipline

- **▶** Centralized expense control
- ► Renegotiation of contracts
- Outsourcing

# Operational improvement

- ▶ DEC: 67.9 hours in 2003 to 54.6 hours in 2005
- FEC: 37.3 interruptions to 32.9 interruptions in 2005
- IT structure revamp
- **▶** Improvement in consumer service



#### **Additional Opportunities for Value Creation at CEMAR**

Additional opportunities for value creation

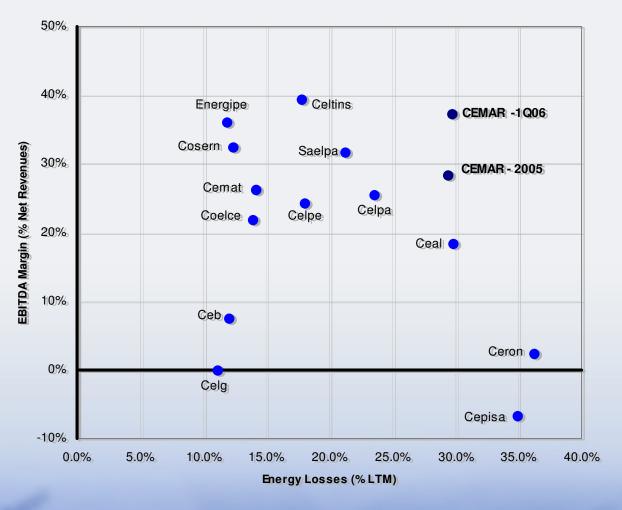
Additional productivity gains

Reduction of energy losses

- Process reengineering
- **▶** Further expense reduction
- New investments in technology
- **▶** SAP/R3 ERP system
- ▶ High commercial losses comparing to region average:
  - Inspection and auditing infrastructure revamping
  - Implementation of electronic meters and telemetry at high-voltage clients
  - Implementation of electronic meters and reinforced meters at low-voltage clients
  - Automated selection of targets for inspection



#### **Energy Losses vs. EBITDA margin**



Source: ABRADEE, Distributors from North / Northeast / Center-West regions - 2005 data



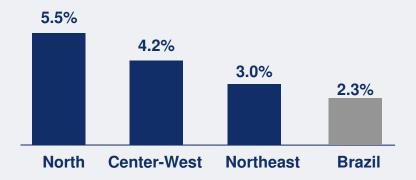
<sup>\*</sup> Figures refer to 2004 Electricity Losses

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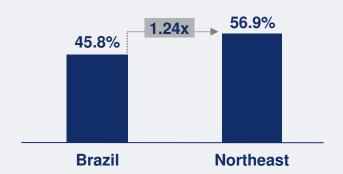


## **Focus on Regions with Higher Electricity Consumption Growth**

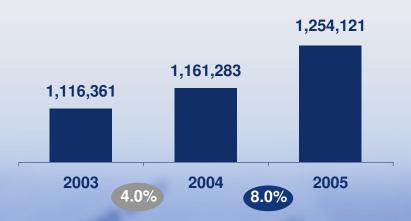




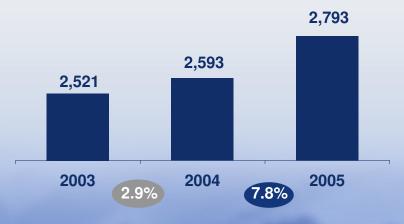
**REAL GDP GROWTH - 90/04** 



**CEMAR – NUMBER OF CONSUMERS** 



**CEMAR – ENERGY SOLD (GWh)** 





# **Potential Acquisition Targets**

Company	Control	Net Revenues (R\$ 000)	Energy Sold (GWh)	EBITDA (R\$ 000)	EBITDA Margin (%)
CELPE	Neoenergia	1,603,646	7,860	388,362	24.2%
COELCE	Endesa	1,581,522	6,397	344,821	21.8%
CEMAT	Grupo Rede	1,233,464	4,006	322,201	26.1%
CELPA	Grupo Rede	1,124,792	4,661	284,398	25.3%
COSERN	Neoenergia	619,655	3,163	199,931	32.3%
CEMAR	Equatorial Energia	665,444	2,793	188,578	28.3%
SAELPA	Cataguazes	492,552	2,227	155,074	31.5%
ENERGIPE	Cataguazes	381,159	1,647	137,072	36.0%
CELTINS	Grupo Rede	265,661	932	104,226	39.2%
CEAL	Eletrobrás	468,795	2,159	85,795	18.3%
CEB	State Govt.	859,050	3,799	63,846	7.4%
CERON	Eletrobrás	452,418	1,439	10,177	2.2%
CELG	State Govt.	1,556,176	7,050	(3,084)	-0.2%
CEPISA	Eletrobrás	376,708	1,583	(25,908)	-6.9%



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#### 1Q06 - Highlights

- ▶ Proceeds of R\$185.6 MM with the primary portion of Equatorial Energia's IPO
- **► EBITDA of R\$67.6 MM, 94.6% higher than 1Q05**
- ► EBITDA Margin of 37.1%, compared to 24.5% no 1Q05
- ► Pro Forma\* Net Income of R\$21.8 MM, 127.4% higher than 1Q05, adjusted by IPO-related expenses
- ► Signed the 2nd contract of the "Light for Everyone" Federal Government Program, worth R\$275.4 MM



#### **Market**

#### Consistent growth in spite of isolated events in the industrial class





**MWh SALES** 

#### **CONSUMPTION BY CONSUMER CLASS (MWh)**

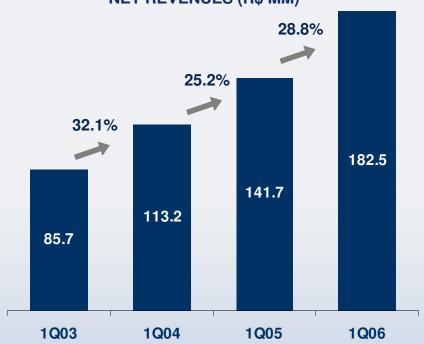
	1Q03	1Q04	1Q05	1Q06	% 06-05
Residential	247,756	254,294	271,076	282,450	4.2%
Industrial	102,781	102,036	101,239	85,931	-15.1%
Comercial	112,086	119,249	128,932	137,979	7.0%
Rural	15,821	18,575	20,305	21,044	3.6%
Others	122,826	124,745	128,533	142,080	10.5%
Total	601,271	618,900	650,086	669,484	3.0%



# **Net Revenues**

#### **Continued growth**

#### **NET REVENUES (R\$ MM)**



R\$	1Q03	1Q04	1Q05	1Q06	CAGR (03-06)
Net Revenues/Consumer	79.7	99.9	120.5	142.5	21.3%
Net Revenues/MWh	142.5	182.9	218.0	272.6	24.1%



# Manageable Expenses

#### **Operational Efficiency Gains**

#### MANAGEABLE EXPENSES (R\$ MM)

R\$ million	1Q05	Avg 05	1Q06
Personnel	11.6	14.2	15.2
Material	1.2	1.4	1.4
Services	15.0	15	13.4
Other	10.4	15.3	11.2
Total	38.1	45.9	41.2
PMSO (R\$)/Consumers	32.4	37.4	32.1
PMSO / Net Revenue	26.9%	30.8%	22.6%



# **Quarterly EBITDA**

#### **Growth in Equatorial's EBITDA Margin**



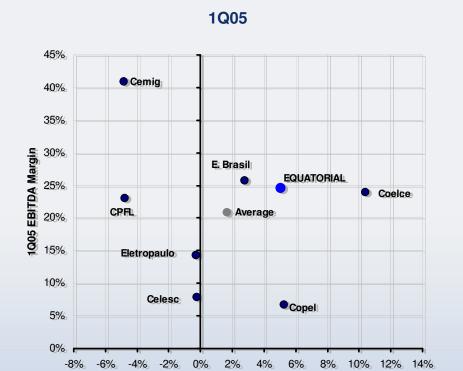
R\$	1Q04	2Q04	3Q04	4Q04	1Q05	2Q05	3Q05	4Q05	1Q06	CAGR (04-06)
EBITDA/MWh	11.47	36.05	35.70	47.21	53.53	54.64	67.14	92.21	100.14	195.4%
EBITDA/Consumer	6.27	20.22	20.45	27.13	29.59	30.78	39.05	55.25	52.84	190.4%



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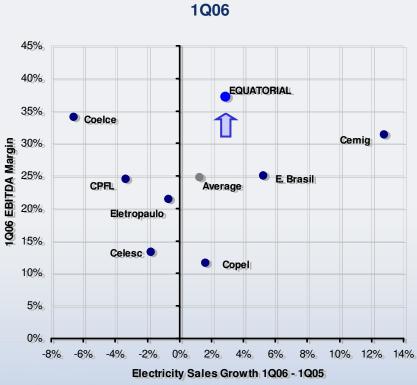
#### **Benchmark**

#### **EBITDA Margin vs. Electricity Growth**



1Q05	Equatorial	Average	lack
EBITDA Margin	24.5%	20.9%	3.6 p.p.
Energy Sales (y-o-y)	5.0%	1.7%	3.3 p.p.

Electricity Sales Growth 1Q05 - 1Q04



1Q06	Equatorial	Average	lack
EBITDA Margin	37.1%	24.8%	12.3 p.p.
Energy Sales (y-o-y)	2.9%	1.3%	1.6 p.p.



#### **Net Income**

#### Profitability growth, excluding non-recurring IPO-related expenses

#### **NET INCOME (R\$ MM)**

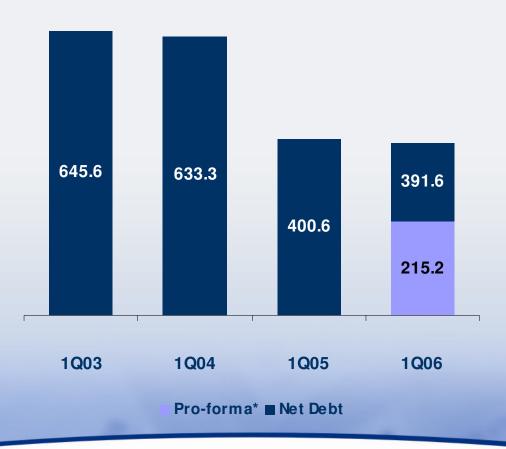




# **Net Debt**

#### Reduced net debt year-over-year

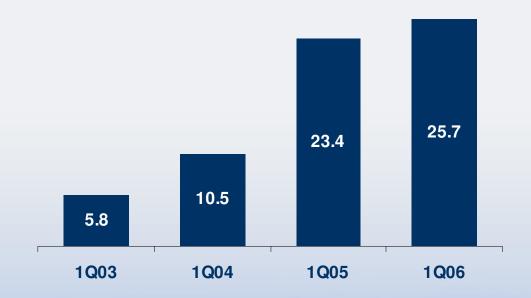






#### **Constant investment pace**

CAPEX\* (R\$ MM)



CEMAR expects to invest approximately R\$120 million per year for the next 3 years.



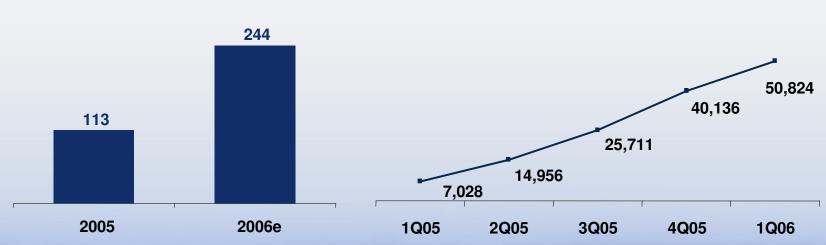
#### **Light for Everyone Program**

#### **Second contract signed in March 2006**

- Light for Everyone Program 2006 contract (60K connections): R\$275.4 million
  - Non-refundable Portion CDE: R\$238.7 million
  - Financed Portion RGR: R\$36.7 million
- Funds received in 03/31/06: R\$83.6 million

#### DIRECT INVESTMENTS (R\$ Million)

#### **TOTAL CONNECTIONS**





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## Perfomance at the BOVESPA\*



Average daily volume traded since IPO: R\$ 4.0 million\*\*



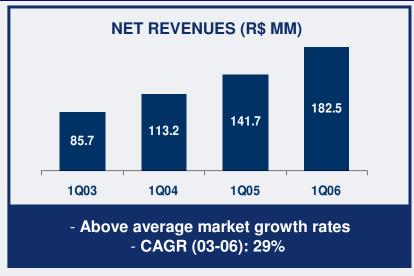
<sup>\* 03/31/06 - 05/06/06.</sup> 

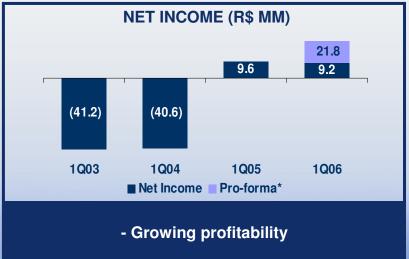
<sup>\*\*</sup> Does not include the primary offer proceeds.

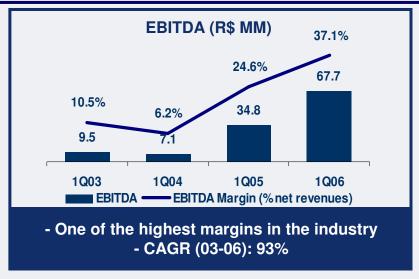
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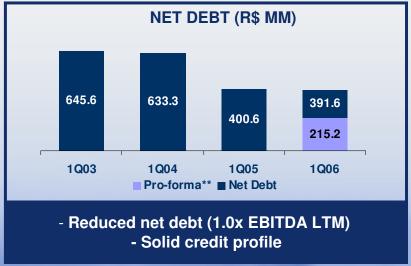


#### **Summary**











<sup>\*</sup> Excluding non-recurring IPO-related expenses

<sup>\*\*</sup> Considering the proceeds of the IPO (primar offer)

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